

PRESENTERS



JANET SMITH
ASSOCIATE VICE PRESIDENT
CUSHMAN & WAKEFIELD



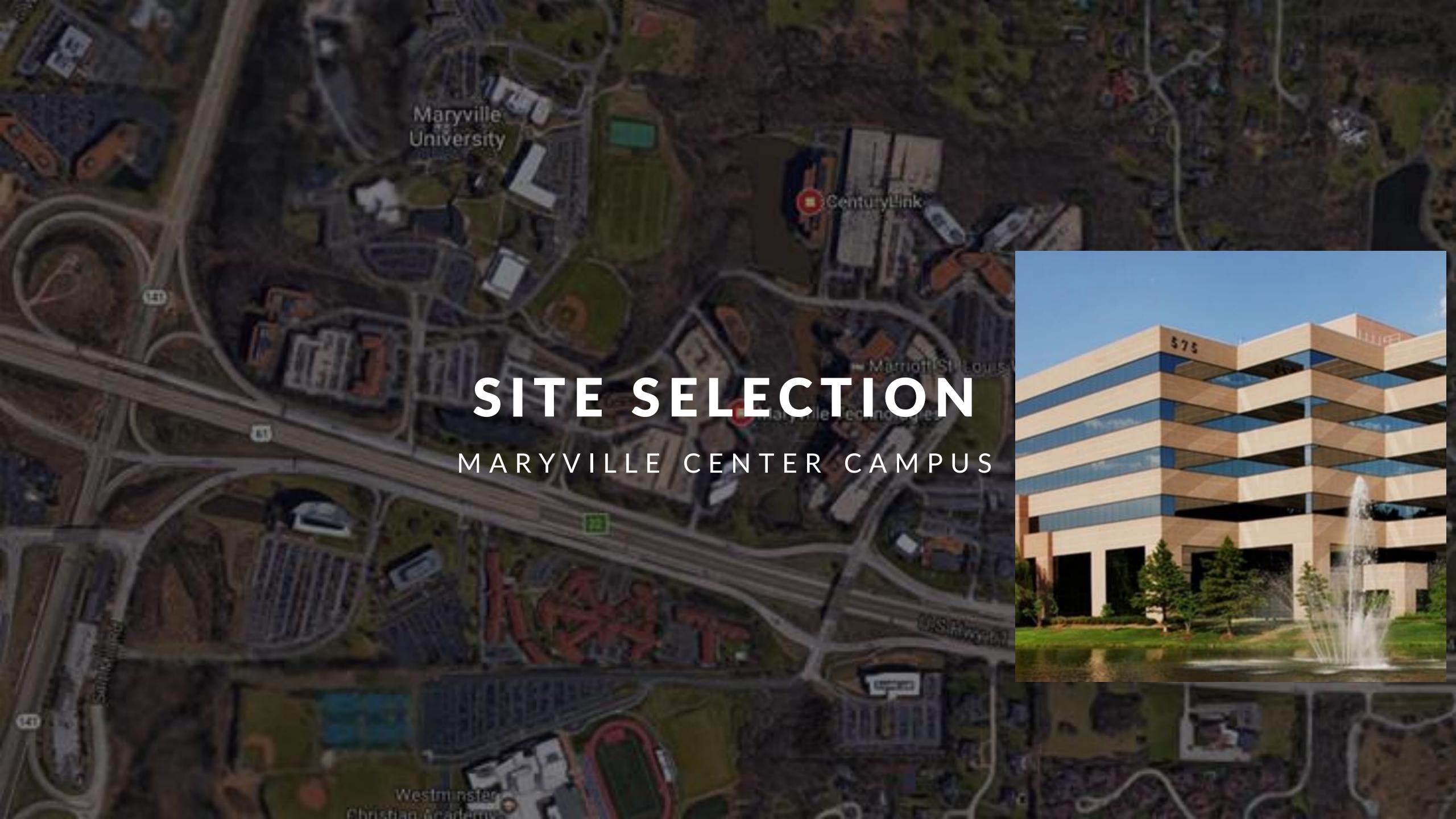


LISA MORRISON
SENIOR ASSOCIATE
LAWRENCE GROUP



BRIAN UNGLES, CCIM
MANAGING PRINCIPAL
CUSHMAN & WAKEFIELD





Job Creation

- 7 area offices consolidated to 5
- Over 900 local employees in 2016
- Commitment for 600 new jobs in 4 years



Our Project

- Hub for our Portfolio Service Center
- Project initiated March 2016
- 6th Floor, 45,000 SF
 - Completed February 2017
- 5th Floor, 45,000 SF
 - Completed in February 2018
- 3rdh Floor, 45,000 SF
 - Half completed November 2019
 - Remainder to be completed2019



Space Protocols

Overview of Space Types



Individual spaces

- 1. Unassigned Individual Workstations
- 2. Touchdown Spaces
- 3. Duck-in Rooms
- 4. Plan Table Rooms



Collaborative spaces

- Enclosed Huddle Rooms
- 6. Semi-enclosed Huddle Rooms
- 7. The Studio
- 8. The Project Room
- 9. Interview rooms



Amenities

- 10. Café
- 11. Co-working Lounge
- **12.** Learning Center
- 13. Library
- 14. Mothers Rooms



Support

- 15. Tech Central
- 16. Printer/copy areas
- 17. Personal storage
- 18. Shared team storage



Client Suite

- 19. Concierge Lounge
- 20. The Club
- 21. Client meeting rooms

WORKROOMS

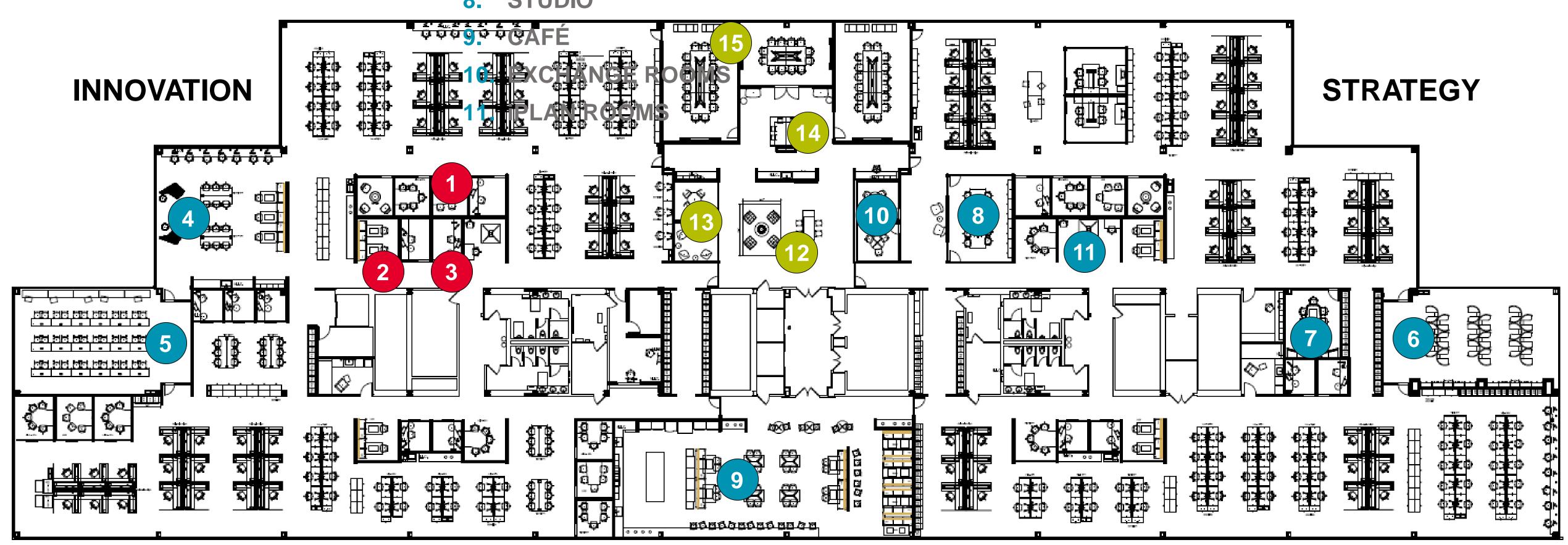
- 1. MEET UP'S
- 2. BREAK OUT'S
- 3. DUCK IN'S

UNIQUE SPACES

- 4. CO-WORKING LOUNGE
- 5. KNOWLEDGE CENTER
- 6. LIBRARY
- 7. THINK TANK
- 8. STUDIO

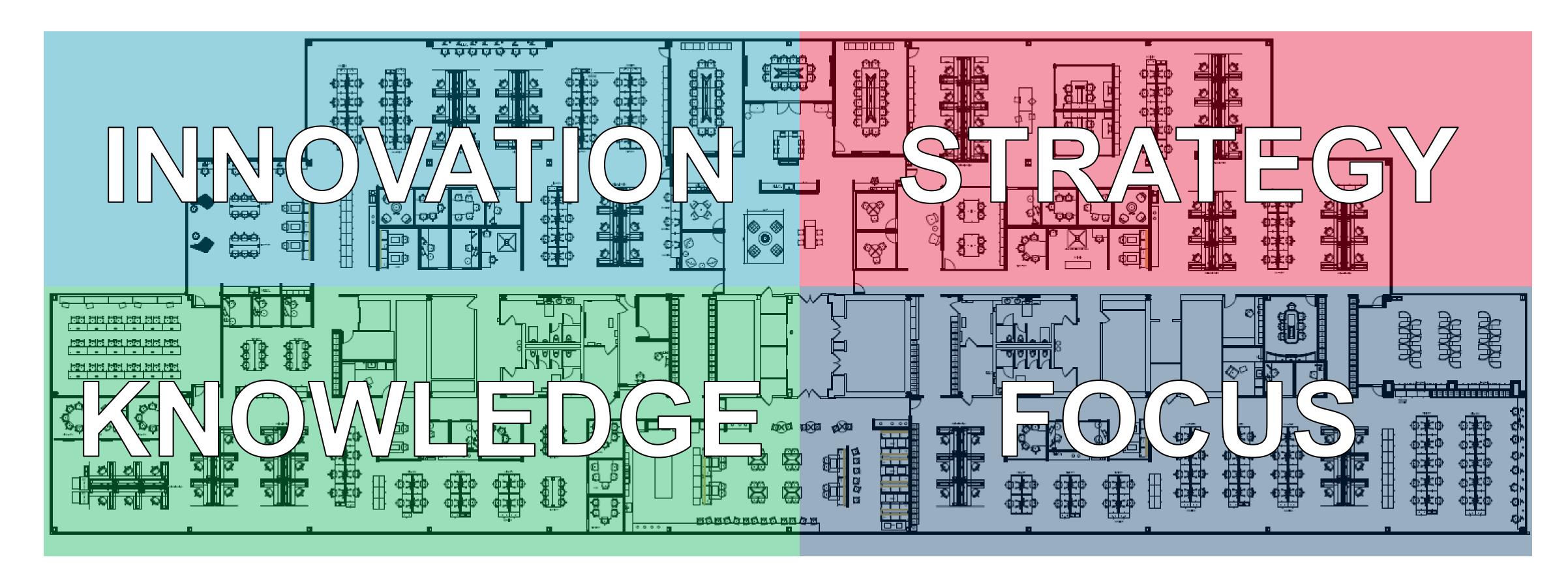
FRONT OF HOUSE

- 12. CONCIERGE LOUNGE
- 13. GUEST DUCK IN'S
- **14. CLUB**
- 15. CLIENT MEETING ROOMS



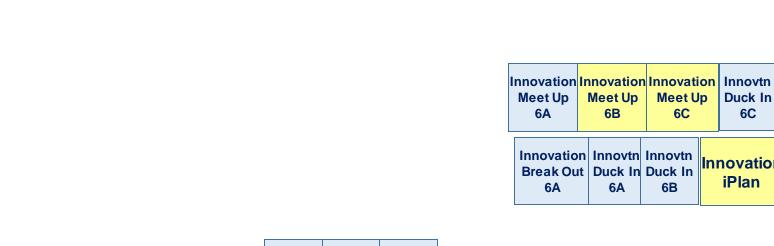
space naming

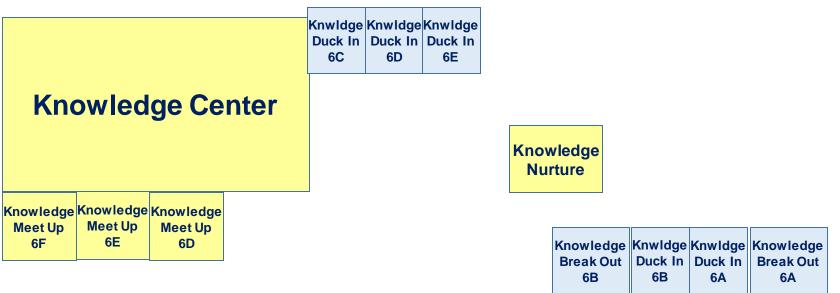
The floorplan is divided into 4 quadrants or neighborhoods.



The neighborhoods have been named after the 4 key values of the PSC.

Room Locations







Integration

Vision

Guest

Duck In

6A

Guest

Duck In

6B

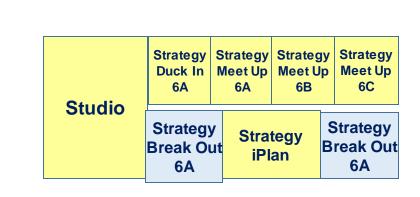
Partnership

Exchange

6A

Exchange

6B

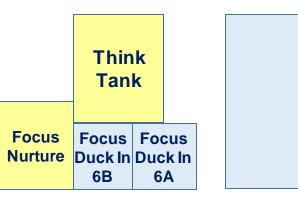


Focus Focus Focus

Break Out Duck In Duck In Break Out

6C

6D



Library

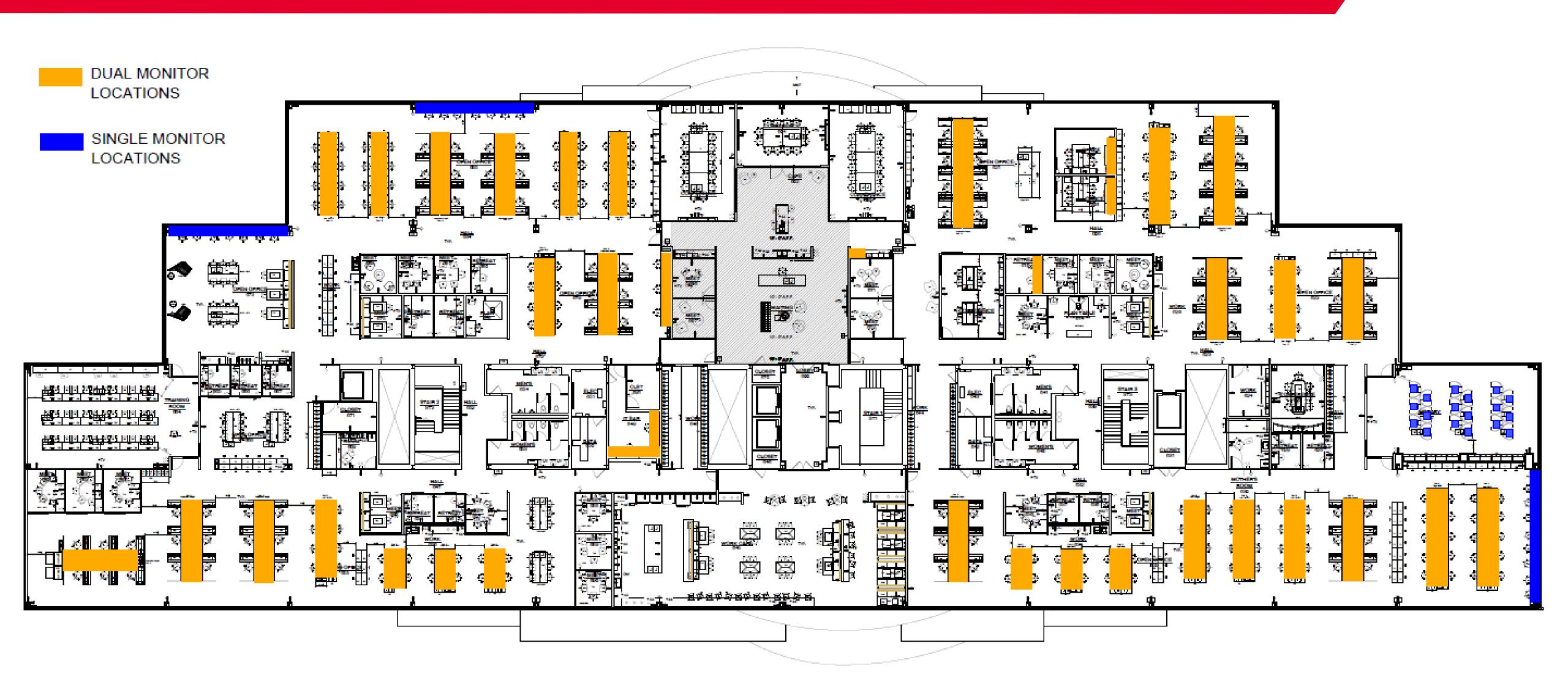
Reservable

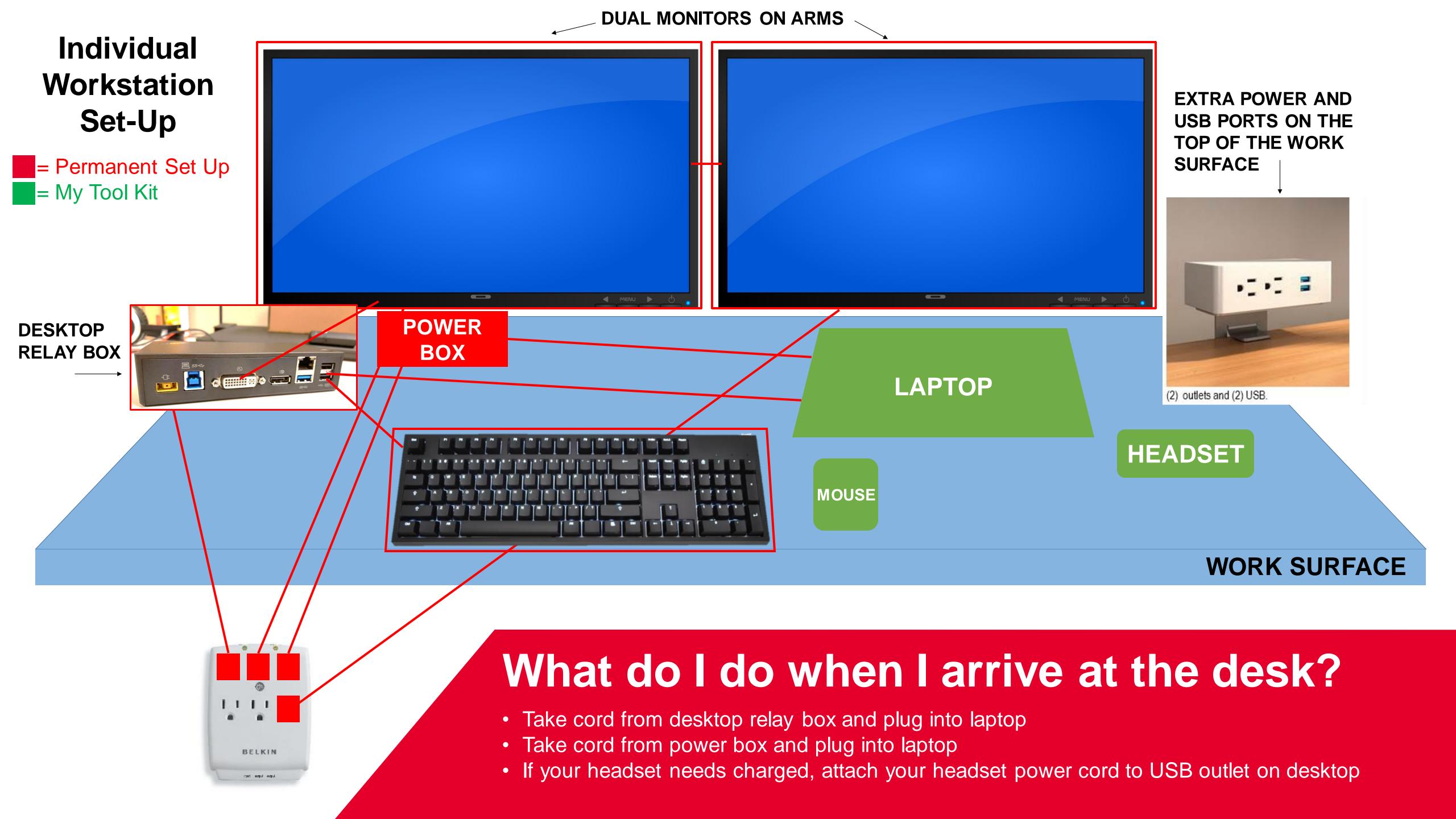
Non-Reservable

desk types



monitor locations





Workplace Etiquette

Workplace Etiquette defines the norms we practice so that we can all have a comfortable and enjoyable work experience. It is about being a good neighbor.

| | CHOICE | Choose where to work based on the activities you have for the day. To support everyone's full enjoyment of the environment, continue to try different seats and areas of the floor, so that others may do the same. |
|----------|----------------|--|
| | RESPONSIBILITY | Take care of the workplace. We are each responsible for maintaining the space and our individual technology tools. Please report any issues with the performance of the space or technology to office services. |
| | VOLUME | Be mindful of your volume in the open office. Only use speaker phone in fully enclosed rooms. Anticipate colleagues' openness for interaction before interrupting them. |
| | RESPECT | Respect space protocols. Different space types have been designed to support the different types of work we do. By following the protocols we ensure those spaces are used as intended, thereby supporting the work that needs to get done. |
| - ASSERT | CLEANLINESS | Use available cleaning supplies to wipe down spaces you use as appropriate. Be especially mindful after eating and drinking. |

Space Protocols

Space Protocols describe the behaviors expected when using particular space types in the new work environment.

| INDIVIDUAL WORKSTATIONS | When working in an individual workstation, respect the "Available Desk Policy" by completely clearing the workstation when you plan to step away for over 2 hours and at the end of your day. |
|-------------------------|---|
| LIBRARY | The library is intended to be used for undisturbed focus work. Please do not take calls in this space. Do not disturb colleagues when working here. Send an email or IM instead. |
| DUCK IN'S | Duck In's are primarily non-reservable spaces designed for taking unexpected or confidential calls. For those needing to do quiet, focused work, the library is recommended. |
| CONCIERGE LOUNGE | The concierge lounge is designed to welcome guests. There are two small rooms in this area designed for accommodating client break out meetings and guest phone calls. |
| THE CLUB | The Club is an area that has been designed to accommodate visiting clients and other guests. This area may be used as a lounge for clients between meetings or as a special event space. |
| CLIENT MEETING ROOMS | The Club leads into three large meeting rooms that have been designed to be client-facing. |
| EXCHANGE ROOMS | There are two small rooms called Exchange rooms located near the concierge lounge. These rooms are intended for interviews and HR-related meetings. |

THE WELL BUILDING STANDARD

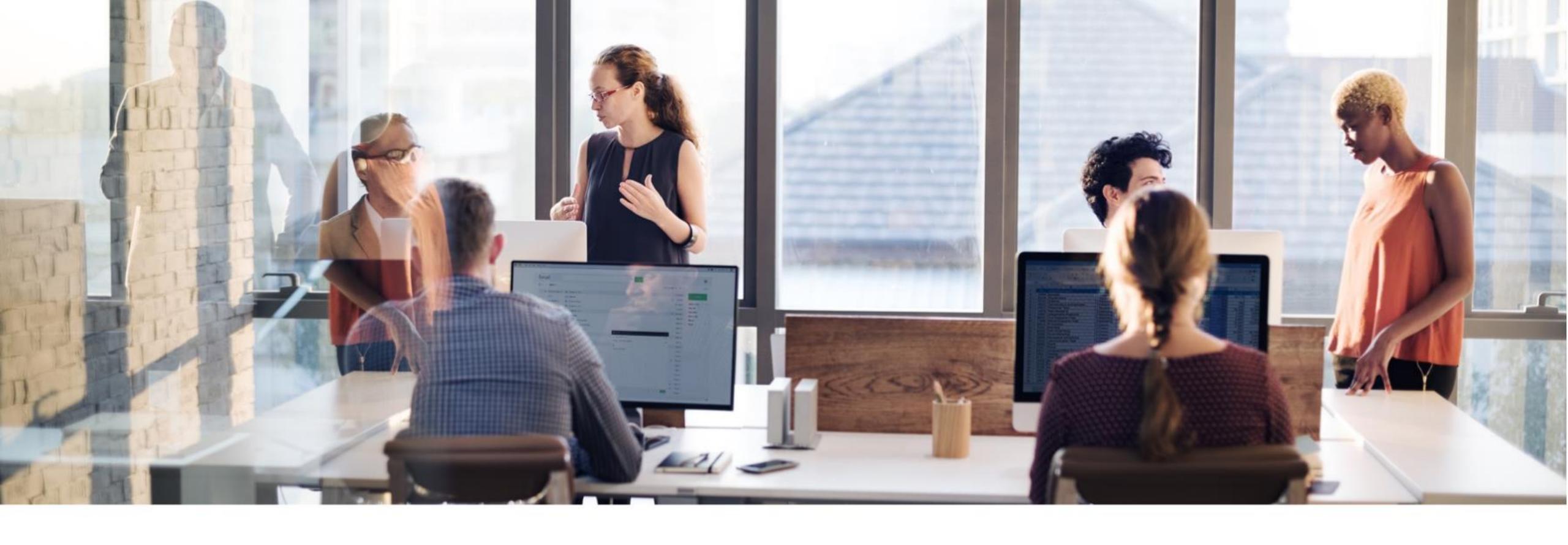








WE SPEND ABOUT 90% OF OUR TIME INDOORS.



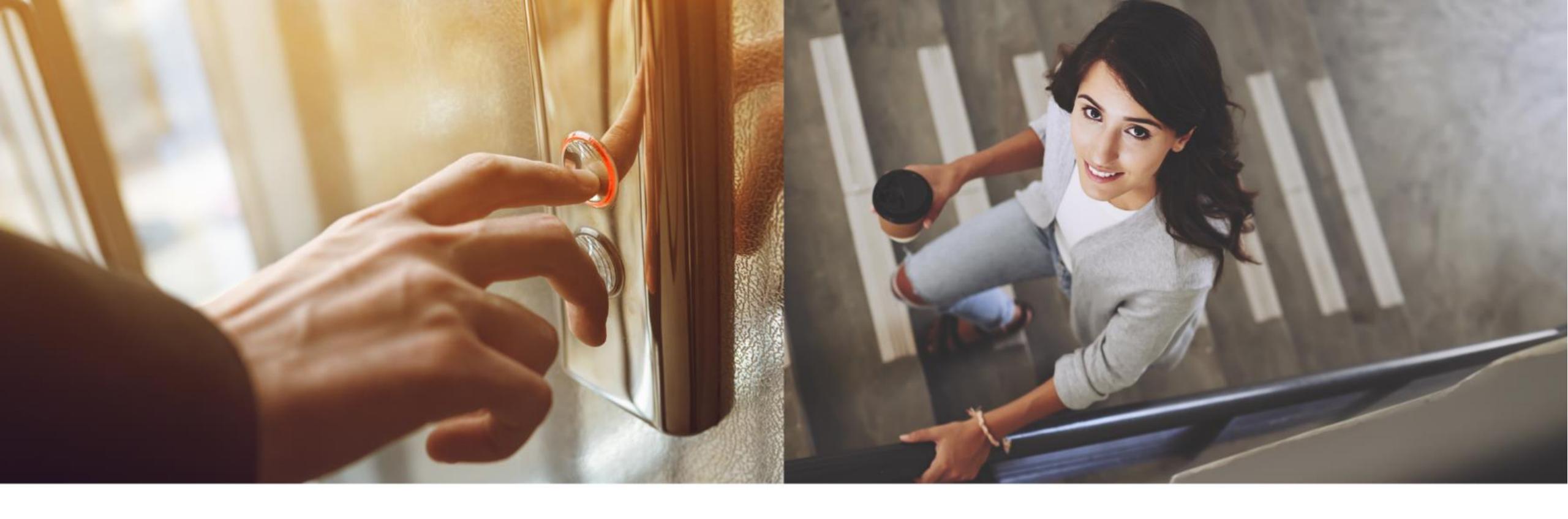
OUR ENVIRONMENT IS CHANGING HOW WE LIVE.



CHANGING WORK AND CULTURE.



CHANGING WHAT WE EAT AND HOW WE FEEL.



CHANGING HOW WE GET AROUND.



THE BUILDINGS WHERE WE LIVE, WORK, LEARN AND RELAX PROFOUNDLY IMPACT OUR HEALTH, WELL-BEING AND PRODUCTIVITY.



WELL Building Standard





The WELL Building Standard is revolutionizing the way people think about buildings. It explores how design, operations and behaviors within the places where we live, work, learn and play can be optimized to advance human health and well-being.



WELL Building Standards

Pursuing WELL Building certification for New and Existing Interiors (Silver)

Striving to be First WELL certified project in Missouri

LEED Building Standards

LEED certification for Commercial Interiors (Silver)



Process

THE PROCESS TO ACHIEVE WELL

WELL Certification is valid for three years and requires Recertification after this period.

Verification Type



Matrix

- Preconditions
- Optimization

| | | | A | TD. | | | NO | NIII- | T C | HMENT |
|-----|-----|----------------------------|--|--------------------------------------|-----|-------|------|------------|--|---------------------------|
| Y | 2 | N | - A. | IN- | Y | 2 | N | 4-1 | 7.7-1 | EINIMAR E |
| Y | - 1 | - 14 | p 01 | Air Quality Standards* | Y | - 1 | 1,4 | 107.70 | 38 | Fruits And Vegetables |
| Y | | | _ | Smoking Ban* | Y | | | P | P 70.50 | Processed Foods* |
| Y | | | - | Ventilation Effectiveness | Y | | | P | -22.00 | Food Allergies* |
| Y | | | | VOC Reduction | Y | | - | P | 100000 | Hand Washing* |
| Y | | | | Air Filtration* | n/a | | | 100 | 0.0000 | Food Contamination* |
| Y | | | THE REAL PROPERTY. | Microbe And Mold Control* | Y | | | EPS. | 10000 | Artificial Ingredients* |
| Y | | | _ | Construction Pollution Management | Y | | | P | | Nutritional Informatio |
| - | | | - | Healthy Entrance* | Y | | | Epi | 10000 | Food Advertising* |
| Y | | | The second | Cleaning Protocol | | | N | 0 | 100000 | Safe Food Preparation |
| | | | | Pesticide Management | | | N | 0 | 110000 | Serving Sizes* |
| Y | | | 10000 | Fundamental Material Safety | | | N | 0 | 1000 | Special Diets |
| _ | | | | Moisture Management | | | N | 0 | C 77 2 4 7 7 8 | Responsible Food Prod |
| | | N | - | Air Flush | | | N | 0 | 10.000 | Food Storage* |
| | | N | 22000 | Air Infiltration Management | | | N | 0 | | Food Production* |
| | | N | | Increased Ventilation | | | N | 0 | 51 | Eating |
| | | N | _ | Humidity Control* | 8 | - 0 | - | TOTA | N. Commercial Commerci | , caurig |
| - | | N | CONTRACTOR OF THE PERSON OF TH | Direct Source Ventilation* | | 97000 | - 1 | 1013 | | |
| | | N | 100000 | Air Quality Monitoring And Feedback* | | | | | (6) | 11.0 |
| - | | N | _ | Operable Windows* | Y | ? | N | | - | 1.0 |
| - | | N | THE REAL PROPERTY. | Outdoor Air Systems | Y | - | - 13 | No. of Lot | 53 | Visual Lighting Design |
| - | | N | 200000 | Displacement Ventilation | Y | | | P | 1 7 5 K | Circadian Lighting Design |
| | | N | _ | Pest Control* | Y | | | P | 1000 | Electric Light Glare Co |
| | | N | 200000 | Advanced Air Purification* | Y | | | P | | Solar Glare Control* |
| | | N | 100000 | Combustion Minimization* | | | N | 0 | 0.000000 | Low-Glare Workstatio |
| | | N | | Toxic Material Reduction | | | N | 0 | 10.000 | Color Quality |
| _ | | N | 100000 | Enhanced Material Safety | | | N | 0 | 115.00 | Surface Design |
| | | N | | Antimicrobial Activity for Surfaces | | | N | 0 | 100.00 | Automated Shading A |
| - 6 | | N | THE REAL PROPERTY. | Cleanable Environment* | | | N | 0 | 100000 | Right To Light* |
| | | N | | Cleaning Equipment* | | | N | 0 | 100000 | Daylight Modeling |
| | 0 | THE REAL PROPERTY NAMED IN | TOTAL | cleaning Equipment | | | N | 0 | | Daylighting Fenestrati |
| | | - | OTAL | | | 100 | - | TOTA | | Daynghong Fenestrati |
| | | | WA | TER | - | 1000 | | 1011 | | |
| Y | ? | N | | | | | | EI | ΤN | ESS |
| Y | | | P 30 | Fundamental Water Quality* | Y | ? | N | | 20 | |
| Υ | | | P 31 | Inorganic Contaminants* | | | N | 0 | 64 | Interior Fitness Circula |
| Υ | | | P 32 | ? Organic Contaminants* | Y | | | P | 65 | Activity Incentive Prog |
| Υ | | 3 | P 33 | Agricultural Contaminants* | 1 3 | | N | 0 | 66 | Structured Fitness Op |
| Y | | | P 34 | Public Water Additives* | | | N | 0 | 67 | Exterior Active Design |
| l | | N | 0 35 | Periodic Water Quality Testing | | | N | 0 | 68 | Physical Activity Spac |
| 3 | | N | 0 36 | Water Treatment* | | | N | 0 | 69 | Active Transportation |
| | | N | 0 37 | Drinking Water Promotion* | | | N | 0 | 70 | Fitness Equipment* |
| 5 | 0 | 3 | TOTAL | | | | N | 0 | 71 | Active Furnishings* |
| | | | | | | NA. | 4 | TOTA | AT. | - |

| Y | ? | N | 1 | 10 | |
|-------|--------|-------|----------|----------|--------------------------------------|
| Y | | | p. | 38 | Fruits And Vegetables* |
| Y | | 8 | P | 39 | Processed Foods* |
| Y | 9 | | P | 40 | Food Allergies* |
| Y | | 1. | P | 41 | Hand Washing* |
| n/a | | - | | 42 | Food Contamination* |
| Y | 9 | 8 | P | 43 | Artificial Ingredients* |
| Y | | | P | 44 | Nutritional Information* |
| Y | | 9 | P | 45 | Food Advertising* |
| | | N | 0 | 30.5 500 | Safe Food Preparation Materials* |
| | | N | 0 | 10000 | Serving Sizes* |
| | | N | 0 | 1807 | Special Diets |
| | | N | 0 | 1000000 | Responsible Food Production |
| | | N | 0 | 10.000 | Food Storage* |
| | | N | 0 | -000 | Food Production* |
| | | N | 0 | | Eating |
| 8 | 0 | 7 | TOTA | L | |
| 200 | 210-10 | - 100 | | | |
| | | | | (6) | |
| Y | ? | N | | | |
| Y | | 6 | P | 53 | Visual Lighting Design* |
| Y | | | P. | 1755C | Circadian Lighting Design* |
| Y | | 9 | P | 1000 | Electric Light Glare Control |
| Y | 9 | | P | 1000 | Solar Glare Control* |
| 12.00 | | N | 0 | 5000 | Low-Glare Workstation Design* |
| | | N | 0 | 12.625.6 | Color Quality |
| | / | N | 0 | 19500 | Surface Design |
| | | N | 0 | 100.00 | Automated Shading And Dimming Contro |
| | | N | 0 | 100000 | Right To Light* |
| | | N | 0 | 100000 | Daylight Modeling |
| | | N | 0 | 1.100 | Daylighting Fenestration* |
| 4 | 0 | 7 | TOTA | | Telegraphy with |
| _ | | _ | | -231 | -7070 |
| Y | ? | N | 101.0 | IIIV) | ESS |
| - | r | N | D07500 | 64 | Interior Eithors Circulation* |
| v | | 14 | 0 | 10000 | Interior Fitness Circulation* |
| Y | | | P | 10000 | Activity Incentive Programs |
| | | N | 0 | 1.000.00 | Structured Fitness Opportunities |
| | | N | 0 | | Exterior Active Design* |
| | | N | 0 | 100.50 | Physical Activity Spaces |
| | | N | 0 | PK-05-5 | Active Transportation Support* |
| | | N | 0 | 1000 | Fitness Equipment* |
| | Sec. | N | A COLUMN | | Active Furnishings* |
| 1 | 0 | 7 | TOTA | | Active Furnishings* |

| Y | ? | N | 14 | 287 |
|---|---|---|------|--------------------------------|
| Y | | | p | 72 ADA Accessible Design Stand |
| Y | | | P | 73 Ergonomics: Visual And Phys |
| | | N | 0 | 74 Exterior Noise Intrusion* |
| Υ | | | P | 75 Internally Generated Noise* |
| Y | | | P | 76 Thermal Comfort* |
| | | N | 0 | 77 Olfactory Comfort* |
| | | N | 0 | 78 Reverberation Time* |
| | | N | 0 | 79 Sound Masking* |
| | | N | 0 | 80 Sound Reducing Surfaces |
| | | N | 0 | 81 Sound Barriers |
| | | N | 0 | 82 Individual Thermal Control* |
| | | N | 0 | 83 Radiant Thermal Comfort |
| 4 | 0 | 8 | TOTA | AL: |

| Г | 100000000 | | | | MIND |
|----|-----------|---|----|------|----------------------------------|
| | Y | ? | N | | |
| | Y | | | P | 84 Health And Wellness Awarene |
| Γ | Y | | | P | 85 Integrative Design |
| | Y | | | P | 86 Post-Occupancy Surveys |
| | Y | | | P | 87 Beauty And Design I* |
| | Y | | | p | 88 Biophilia I - Qualitative* |
| | | | N | 0 | 89 Adaptable Spaces* |
| П | | 1 | N | 0 | 90 Healthy Sleep Policy |
| | | | N | 0 | 91 Business Travel |
| Г | | | N | 0 | 92 Building Health Policy |
| П | | | N | 0 | 93 Workplace Family Support |
| οŪ | | | N | 0 | 94 Self-Monitoring |
| П | | | N | 0 | 95 Stress And Addiction Treatme |
| | | | N | 0 | 96 Altruism |
| | | | N | 0 | 97 Material Transparency* |
| П | | | N | 0 | 98 Organizational Transparency |
| | | | N | 0 | 99 Beauty And Design II* |
| F | | | N | 0 | 100 Biophilia II - Quantitative* |
| | | ? | | 0 | 101 Innovation Feature I |
| | | ? | | 0 | 102 Innovation Feature II |
| J | 5 | 2 | 12 | TOTA | NL. |

| SUMMARY | | | | | | |
|---------|---|----|-----------------------------|--|--|--|
| Y | ? | N | | | | |
| 36 | 0 | 0 | Preconditions (36 possible) | | | |
| 0 | 2 | 61 | Optimizations (64 possible) | | | |

| E 243 | Requirements | Results |
|---------------|--|------------------------------|
| Preconditions | Must meet all preconditions. | All preconditions satisfied. |
| Optmizations | 0 needed for Silver, 26 for gold,52 for platinum | Current status: Silver |

^{*} Pending onsite post-occupancy Performance Verification testing.

Levels



WELL Certification is achieved when projects successfully demonstrate the achievement of all Preconditions. Higher levels of certification can be achieved by pursuing Optimization Features. Because health and wellness objectives vary from one building to the next, WELL provides flexibility when selecting Features that best suit the project owner's goals.

- Silver level certification is achieved by meeting 100% of the Preconditions applicable to the Typology in all Concepts.
- Gold level certification is achieved by meeting all of the Preconditions, as well as 40% or more of the Optimizations.
- Platinum level certification is achieved by meeting all of the Preconditions, as well as 80% or more of the Optimizations.

A COMPREHENSIVE APPROACH TO WELL-BEING

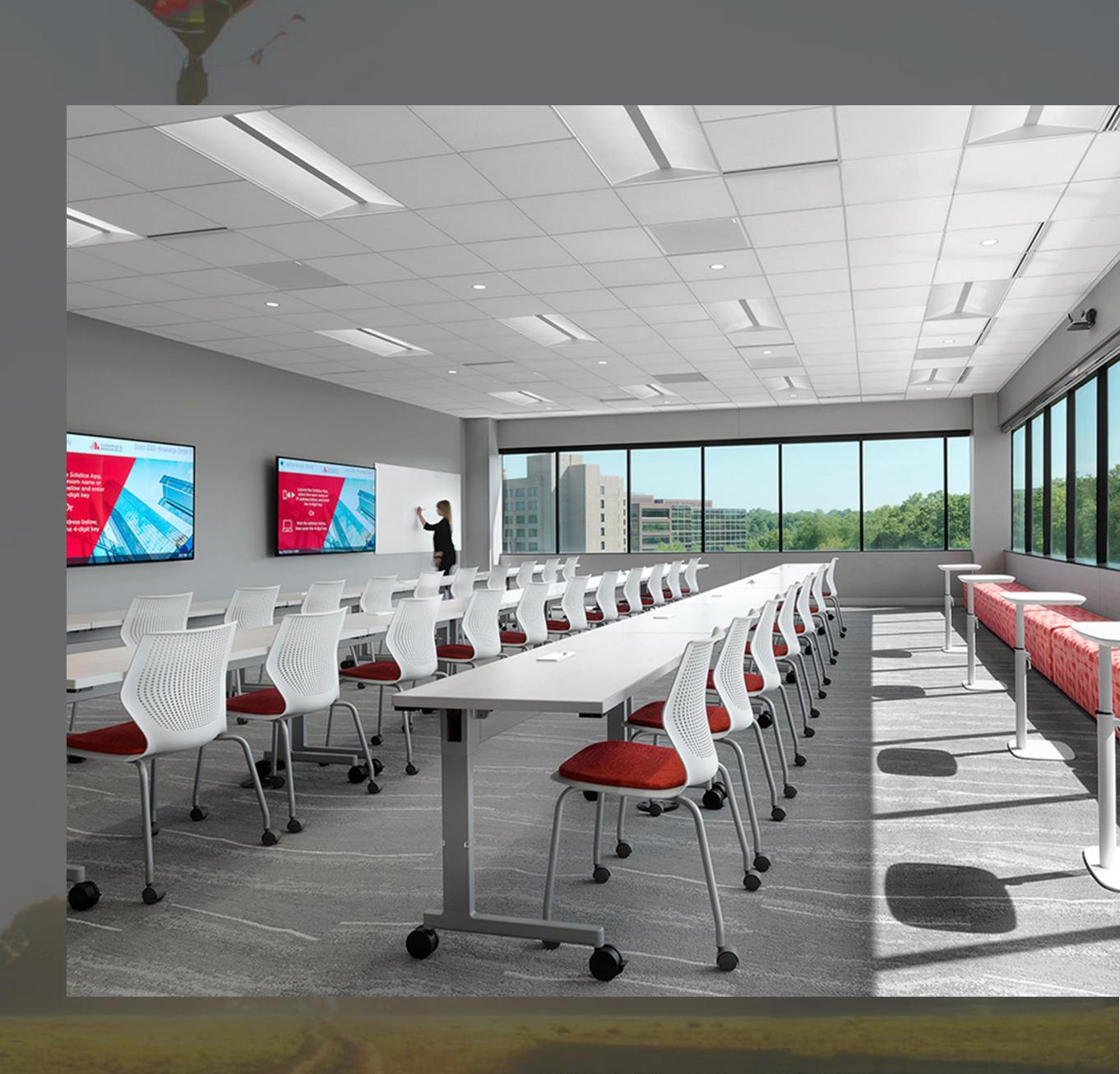
The WELL Building standard is made up of features that address seven concepts:





Breathe easy with optimal indoor air quality

- Material selection
- Ventilation
- Filtration
- Moisture control
- Maintenance and operations
- Source of concern protection
- Construction purposes



WATER

Drink up: WELL promotes high quality water and improved accessibility

- Performance testing
- Treatment
- Maintenance and operations
- Hydration promotion





NOURISHMENT

Dig in to wholesome foods. WELL Certified™ buildings limit the presence of unhealthy ingredients and can encourage better eating habits.

- Healthy portions
- Mindful eating
- Food production
- Access to healthy foods

- Food preparation
- Allergies and alternatives
- Transparency
- Environmental Cues and influencers





LIGHT

Benefit from daylight & lighting systems designed to increase alertness,

enhance experience and promote sleep.

- Circadian design
- Daylighting
- Glare control

- Color quality
- Activity-based lighting levels
- Visual acuity







FINESS

Keep moving with WELL's integration of exercise and fitness into everyday life.

- Exterior active design
- Interior active design
- Activity-based working

- Physical activity spaces
- Awareness and habits
- Physical activity programs







Settle into a distraction-free, productive and comfortable space.

- Ergonomic
- Acoustics
- Thermal
- Olfactory
- Accessibility



MIND

Stay centered: WELL helps support cognitive and emotional health through design, technology and treatment strategies.

- Stakeholder engagement
- Transparency
- Wellness awareness and protocols

- Connection to nature
- Adaptable spaces
- Altruism





DEMAND FOR WELL

Design for Healthy Behaviors is ranked #1 as both most transformative and fastest-moving sub-trend of the Health & Wellbeing macro trend.¹

There are growing reports of WELL Certification being specified in requests for proposals.²

ASID 2015 OUTLOOK

DELOITTE, 2016

American Society of Interior Designers. Interior Design 2015-2016 Outlook and State of the Industry. Washington, DC; October 2016

Deloitte Consulting LLP and Bersin by Deloitte. Workplace Pulse Survey. December 2016.

OWNERS VIEW THESE AS THE TOP BENEFITS OF HEALTHY BUILDINGS:







WELL AT WORK

50% of U.S. employers with 50 or more employees, or 3/4 of the workforce, offer wellness promotion initiatives.¹

49% of U.S.-based companies say health and productivity program are essential to their company strategy.²

"Within the next 3-5 years, we can expect 99% of employers to offer health improvement and wellness programs.³

- 1. Workplace Wellness Programs Study, 2013 Randy Corporation
- 2. The Business Value of a Healthy Workplace. Staying@WorkTM Survey Report. 2013/2014. Towers Watson.
- 3. Aon Hewitt 2013. Healthy Case Survey Aon plc.











WELL AT WORK: Benefits

FOR EMPLOYEES AND CLIENTS:

- Health-focused environment
- Increased productivity
- Improved satisfaction and happiness at work

FOR COMPANY:

- Attract and retrain top talent, clients and investors
- Promote health to 100% of employees through WELL features
- Return on investment
- Lead the industry

